



DENVER
THE MILE HIGH CITY

April 2, 2012

Kimberly MacArthur-Graham
Layer Cake LLC.
1155 Sherman Street
Denver, CO 80203

Dear Kimberly MacArthur-Graham:

The Division of Small Business Opportunity is pleased to inform you that Layer Cake LLC. is certified as a Airport Concessionaire Disadvantaged Business Enterprise (ACDBE) pursuant to the US Department of Transportation's Regulation 49 CFR Part 23. Your firm will be listed on the Colorado Unified Certification Program's (UCP) on-line directory of eligible ACDBEs at www.coloradodbe.org.

Layer Cake LLC. is eligible to participate as an ACDBE on US Department of Transportation financially-assisted projects in Colorado in the work codes appearing as part of your firm's listing on the directory as eligible to be counted toward ACDBE participation. It is your responsibility to manage your firm's work codes to ensure they are correct.

CO UCP NAICS-541810: ADVERTISING AGENCIES
CO UCP NAICS-541910: MARKETING RESEARCH AND PUBLIC OPINION POLLING

The anniversary date of your firm's ACDBE certification is March 28, 2013. You will be notified prior to the anniversary date that eligibility must be re-evaluated. However, if you do not receive notification from this office, it is your responsibility to contact us. Pursuant to 49 CFR 26.83(i), submittal of this information is required to ensure that there is no interruption of your firm's status as a certified ACDBE. If any changes occur in the firm's legal structure, ownership, management, control, or work performed, you must notify the division immediately.

Sincerely,

A handwritten signature in blue ink that reads "Chris Martinez".

Chris Martinez
Director

Office of Economic Development
Division of Small Business Opportunity

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